

Title / Titel

## **When Agile meets Waterfall**

### **– The Adventure of combining two Worlds**

---

Speaker(s) / Referent(s)

Funke, Thomas / Ericsson GmbH R&D, (DE)

---

To whom is the presentation addressed? / An wen richtet sich der Beitrag?

Everybody, who is introducing new ways of working, especially agile development, or is hit by it!

---

Keywords / Stichwörter

Agile development, change management, innovations, experience report

---

Abstract / Zusammenfassung

Agile development is meanwhile widely used and offers big opportunities especially for small and autonomous development activities. When turning the traditional way of working into this direction, the world around will not change in the same pace: overlaying and interfacing projects, support processes and customers will be used to traditional ways of working and might even not have the intention to change.

Ericsson is introducing SCRUM / Agile development in a broader scale. In the last years, several components have already been produced in this way as preparation.

This presentation will begin with an overview of the chosen instantiation of Agile Development. Then I will describe the experiences and leanings made during this journey, where partly incompatible processes collide and individuals feel confronted with a need to changed and adapt.

---

Biography / Biografie

Thomas is currently heading a large Software Development Unit within Ericsson R&D that is right now introducing Agile Development and SCRUM in a large scale. In the last years he has been in charge of Innovation Management and Prototyping, lead various Software Development Operations and Quality Initiatives. He is holding a Doctoral Degree from Aachen University of Technology (RWTH) and giving lectures at the Aachen University of Applied Science.

---

Contact information / Kontaktinformationen

Funke, Dr. Thomas  
Ericsson GmbH R&D  
Ericsson Allee 1  
52134 Herzogenrath  
Germany  
Email: [Thomas.Funke@ericsson.com](mailto:Thomas.Funke@ericsson.com)

---